

### **Quick Report**

on the results of the

### Zwack Unicum Plc.

in the first half of the 2020-2021 business year

The Board of Directors of the Zwack Unicum Plc. has approved the Management's report about the results of the Company in the first half of the 2020–2021 business year.

The data have not been audited.

### 1. Analysis of the Report

Total gross sales of the Company were HUF 10 724 million – a year-on-year decrease of 12.3% (-HUF 1 499 million). Net sales (sales revenues excluding excise tax and public health product tax [NETA]) were HUF 5 724 million, a year-on-year decrease of 11.5% (-HUF 743 million).

There was a year-on-year decrease of HUF 615 million in the net domestic sales (-10.9%). The net sales of own produced goods decreased in the domestic market by HUF 466 million (by 10.7%; it was HUF 3 875 million instead of HUF 4 340 million). Broken down, sales of premium products decreased by 15.1% while those of quality products increased by 6.8%.

The net sales revenue of traded products had a year-on-year decrease of 11.7%. Broken down, the revenue of the Diageo portfolio decreased by 2.8%, while the revenue of the other traded products shrank by 46.2%.

During the second quarter of the business year domestic sales strongly improved. In the first quarter domestic sales had a year-on-year decrease of 24.1% mostly due to COVID-19 pandemic-related government measures to close, for two months, on-trade units (which account for about a half of the Company's domestic revenues). As in the July-September period there were no such restrictions, sales recovered. In fact, in the second quarter of the business year the Company posted a year-on-year increase of 0.9%. While the two summer months brought tangible increase, in September the second wave of the pandemic caused another major setback.

Company name: Company address: Business branch

Period

Zwack Unicum Plc. 1095 Bp. Soroksári út 26

Food

2020-21. business year, I. half year

(01.04.2020-30.09.2020)

Telephone Telefax

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Investor Relations Balázs Szűcs

Market research data for the April—September period indicate that the Hungarian taxed retail of spirits grew in volume by 3.1% and in value by 7.9%. In the same period Zwack's sales decreased by 12.4%, because the Company's portfolio was hit with the earlier mentioned extremely high taxation.

Export earnings were HUF 715 million – a year-on-year decrease of 15.1% (-HUF 128 million). While in the first quarter sales showed a year-on-year decrease of 26.8%, the second quarter the decrease was only 4%.

Among the key markets, sales in Italy decreased by a third, but those in Germany showed a 15% year-on-year increase. Our exports to Romania practically stagnated (-6%), but as tourism had shrunk, sales in duty-free shops continued to plunge (-82%).

The material-type expenses decreased by HUF 128 million (-5.6%). As that figure is lower than the decrease in net sales – the latter being -11.5% – the gross margin ratio has a year-on-year decrease of 2.3 percentage points (62.2% instead of 64.5%). The weakening of the Hungarian Forint mainly accounted for the rise in per-unit material cost.

Employee benefits expense decreased by HUF 86 million (-6%). At the beginning of the business year, the Company granted a wage and salary increase of between 5 and 10%, differentiating it for the various payment levels. The average pay hike was 6.5%. In lower payment categories the rise was relative higher while in higher ones it was lower. That the employee benefit expense figure showed a year-on-year decrease despite the wage hike was due to several factors. First, the social contribution tax was lowered (HUF-40 million). Second, under the IFRS, the dividends paid after liquidation preference shares have to be posted as a personnel type of cost. In contrast to the previous business year, when a dividend of HUF 1 300 was paid per share, this year the Annual General Meeting resolved that only HUF 300 may be paid by share. That decision reduced employee benefit expenses by HUF 35 million, and the lower dividend figure decreased the Company's long-term liabilities related to the liquidation preference shares by a further HUF 20 million. In addition, a further HUF 34 million could be saved in other employee benefits expense (for instance, training courses, entertainment allowance and so on).

The other operating expenses showed a year-on-year decrease of HUF 556 million (-29.5%). The cost reduction was due mainly to the reduction of the marketing expense. Many of the marketing events planned for the first six months could not be held (for instance, summer music festivals were cancelled) and, as for other such events (for instance, consumer promotion events in gastronomy), we suspended them for the period of the pandemic, bearing preventive considerations in mind. Having said that, the saving of a sum of HUF 140 million is only temporary for the following reason: in the previous business year the Company's marketing campaign in Italy took place in August and September but in this business year it will occur in October and November. Thus its costs will be posted in the third quarter.

The other operating income decreased by HUF 69 million (-28.2%). That was because the brand owners of traded products decreased their marketing expenditure reimbursement by

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HUF 100 million as our marketing expenditure for the products concerned was lower. By contrast, the exchange rate gain showed a year-on-year increase of HUF 28 million. The operating income was HUF 830 million – a year-on-year decrease of only 2.2%.

During the period under review the Company had to pay HUF 10 million in interest on its loan of HUF 2.5 billion. During the epidemic the loan gave enhanced financial security for the Company. (See our previous Annual Report about details of the loan.)

The income tax expense decreased by 11.6% (HUF 22 million).

All in all, the Company's profit after taxation was HUF 653 million, roughly the same as that in the first half of the previous business year (-HUF 7 million; -1.1%).

Trade and other receivables showed a year-on-year decrease of HUF 462 million due to September's slack turnover.

### 2. Business Environment of the Company

The Zwack Unicum Plc. is the biggest player in Hungary's spirits market. As nearly 90% of its revenues are domestically generated, trends in domestic consumption are crucial for its wellbeing.

The consumption of premium alcoholic drinks has grown in Hungary over the past few years but the COVID-19 pandemic will most likely upset that that trend for 2020 (in total consumption of retail and gastronomy).

### 3. Objectives and Strategy of the Company

The Company's primary activity is producing and selling branded premium and quality alcoholic drinks. In Hungary the principal aim of Zwack Unicum Plc. is to maintain its market leading role in spirits. Furthermore, we aim to strengthen the export markets.

In Hungary the Company is the official distributor of several brands like Diageo portfolio. Thus, in addition to the self-manufactured premium brands of outstanding importance in the Hungarian market (Unicum, Fütyülős, Vilmos, St. Hubertus and Kalinka), Zwack Unicum Plc.'s portfolio is enriched by world brands such as Johnnie Walker, Baileys and Captain Morgan. With such a portfolio our Company offers an impressively rich assortment of branded products for consumers.

Product innovation and successful product launch are crucial means of keeping and strengthening the market leader position. The Company has the objective of deriving at least 12 % of its gross sales from exports and has the ambition to increase it. Our core export markets are Italy, Germany and Romania.

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As from 1 September 2019, the Company has been using 100% green electricity. Other sustainability measures are under evaluation – for the implemented sustainability measures, please, visit our sustainability report on our homepage.

(https://zwackunicum.hu/en/cegunk/fenntarthatosag-napjainkban/)

### 4. Main Resources and Risks of the Company's Activities

#### Material Resources

#### Production and Plant

The Company has three production plants. Unicum production and part of early maturation are done in the Unicum plant in Soroksári út. The Dunaharaszti plant takes care of additional maturation and bottling of the Unicum liquor, and also the bottling of the majority of the other products produced by the Company. The fruit palinka distillery operates in Kecskemét, and this is where the small series products are bottled.

The Company intends to maintain those three production plants in the long run. The output capacities of the plants concerned are appropriate for bulk production and bottling.

At the plant in Dunaharaszti a major modernization project for bottling began in 2015. Machinery of two bottling lines is being replaced by new machine units. That capital project is to be completed during the 2020–2021 business year, and in that period capital expenditures will exceed annual depreciation figures.

The Hungarian Ministry of Foreign Affairs and Trade (KKM) awarded the Company a non-repayable subvention to increase competitiveness to the tune of HUF 106 million on 9 June 2020. The award follows from the Ministry's invitation to proposals, which was entitled "Invigorating the Economy amidst the Current COVID-19 Epidemic". The invitation to proposals was promulgated in Decree 7/2020 (16 April) of the Ministry of Foreign Affairs and Trade.

The Decree provides that the subvention to increase competitiveness must be spent on fixed assets. Our Company is going to use it as a co-financing instrument to purchase a packaging and palletizing machine to be installed in our plant at Dunaharaszti. The subvention covers 50% of that capital investment. The investment project is to be completed during the first quarter of 2021 but by 30 June 2021 at the latest.

#### Financial Position

The Company's financial position is stable and it always fulfils its financial obligations on time. Financial transactions were made by UniCredit, Erste and K&H Bank from among the largest commercial banks.

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#### Human Resources

During the first half year the Company's average statistical headcount was 246 (in first quarter of the previous business year it was 244).

In the Hungarian spirits market the Zwack Unicum Plc. has the biggest human resources for sales and marketing. Indeed, the related competitive edge in distribution and innovation are among the Company's most important strengths.

### Risk factors

The decrease in consumption that was seen during the first wave of the pandemic and which can be forecast for the second wave is set to have a major impact on the Company's profitability in the 2020–2021 business year. The Management predicts a significant year-on-year decrease in profits depending on the size of the second pandemic wave (it might exceed 50-80%).

Important risk factor affecting our Company is the possible change of the regulatory environment that may have a negative effect on domestic consumption and caused by this also on the sales volume.

Company activities are exposed to various financial risks: market risks, credit risks and liquidity risks. Seen the high volatility and uncertainty of the current financial market, the Company seeks keeping the possible negative implications affecting Company finances at the minimum. In line with the accounting policy, the Company also applies derivative financial tools to counter certain financial risks.

Regarding its market risks, to reduce the foreign exchange risks arising from the export and import activities and from the Euro deposits, the Finance Department monitors, in line with the hedging policy, the foreign exchange liabilities, and keeps the necessary amount of forex on its bank accounts. Furthermore, the Company completes derivative transactions to reduce the same risks. Having said that, if the exchange rate changes during the business year, that can have a major impact on the Company's comprehensive income and the Shareholders' equity.

Therefore, the changes in exchange rate within the financial year have no significant implications on the statement of comprehensive income, nor on shareholders' equity.

The Company is not exposed to significant commodity market and other price risks either, nor to significant interest risks because the Company also has loans whose interest is linked to the BUBOR. The book value of the loans is, by the order of magnitude, the same as their market value.

The Company has no significant credit risks, nor related to accounts receivables, due to the diversity of its customers. Also, a significant portion of the accounts receivable is insured by financial institution up to 95% of single liabilities. The Company applies no other credit rating

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methods since this credit guarantee method is deemed to be effective enough to manage credit risks.

Company financial assets and fixed deposits are mostly in Hungarian forints. The counterparty risk is low since Zwack Unicum Plc. placed its funds with reliable financial institutions.

Liquidity management of the Company covers the necessary number of financial tools and also the necessary credit lines. The Management continuously monitors the necessary liquidity provisions based on the expected cash flow.

This Report has been made according to the relevant accounting regulations and the financial statements made on the basis of our best knowledge. It gives a truthful and reliable account of the assets, liabilities, financial standing and profits of Zwack Unicum Plc. This Report gives a reliable picture also of the Zwack Unicum Plc.'s situation, development and performance.

### Additional information:

- There was no change in the ownership structure of the Company.
- During the first half of the 2020–2021 business year there was no change in the organization of the Company.
- The Company does not possess shares of its own, just as before.

5 November 2020

On behalf of the Board of Directors of the Zwack Unicum Plc.,

**Chief Executive Officer** 

# Data sheet heading (general) Company name: Zwack Unicum Plc. Company address: 1095 Bp. Soroksári út

Business branch

Period

1095 Bp. Soroksári út 26

Food 2020-21. business year, I. half year (01.04.2020-30.09.2020)

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### **Financial Statements**

### PK3. Statement of financial position (according to IFRS)

	30.09.2019	31.03.2020	30.09,2020	Change to 30.09.2019	%	Change to 31.03.2020	%
ASSETS							
Non-current assets							
Property, plant and equipment	3 274	3 336	3 231	-43	-1,3%	-105	-3,1%
Intangible assets	94	102	96	2	2,1%	-6	-5,9%
Returnable packaging materials	22	22	22	0	0,0%	0	0,0%
Investment in associate	16	16	16	0	0,0%	0	0,0%
Employee loans	5	1	-4	-1	-20,0%	3	300,0%
Deferred tax asset	113	108	102	-11	-9,7%	-6	-5,6%
	3 524	3 585	3 471	-53	-1,5%	-114	-3,2%
Current assets							
Inventories	3 281	2 661	3 364	83	2,5%	703	26,4%
Trade and other receivables	3 327	3 007	2 865	-462	-13,9%	-142	-4,7%
Cash and cash equivalents	535	2 709	4 557	4 022	751,8%	1 848	68,2%
	7 143	8 377	10 786	3 643	51,0%	2 409	28,8%
TOTAL ASSETS	10 667	11 962	14 257	3 590	33,7%	2 295	19,2%
Shareholders' equity							
Share capital	2 000	2 000	2 000	0	0,0%	0	0,0%
Share premium	165	165	165	0	0,0%	0	0,0%
Retained earnings	2 975	4 011	4 064	1 089	36,6%	53	1,3%
	5 140	6 176	6 229	1 089	21,2%	53	0,9%
Liabilities							
Non-current liabilities							
Other liabilities	472	453	453	-19	-4,0%	0	0,0%
	472	453	453	-19	-4,0%	0	0,0%
Current liabilities							
Trade and other liabilities	4 865	4 071	5 063	198	4,1%	992	24,4%
Short term loans	183	1 250	2 500	2 3 1 7	1266,1%	1 250	100,0%
Provisions	7	12	12	5	71,4%	0	0,0%
	5 055	5 333	7 575	2 520	49,9%	2 242	42,0%
Total liabilities	5 527	5 786	8 028	2 501	45,3%	2 242	38,7%
TOTAL EQUITY &							
LIABILITIES	10 667	11 962	14 257	3 590	33,7%	2 295	19,2%

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### PK4. Statement of comprehensive income (according to IFRS)

	2019-2020.	2020-2021.	Variance	0/0
	I. half year	I. half year		
Gross Sales	12 223	10 724	-1 499	-12,3%
Excise Tax	3 538	3 094	-444	-12,5%
Public Health Product Tax (PHPT)	2 218	1 906	-312	-14,1%
Sales net of taxes	6 467	5 724	-743	-11,5%
Material-type expenses	2 294	2 166	-128	-5,6%
Gross Margin	4 173	3 558	-615	-14,7%
	64,5%	62,2%		-2,3%
Employee benefits expense	1 429	1 343	-86	-6,0%
Depreciation and amortization	255	232	-23	-9,0%
Other operating expenses	1 885	1 329	-556	-29,5%
Operating expenses	3 569	2 904	-665	-18,6%
Other operating income	245	176	-69	-28,2%
Profit from operations	849	830	-19	-2,2%
Interest income	1	6	5	500,0%
Interest expense	0	15	15	
Net financial income/loss	1	-9	-10	-1000,0%
Profit before tax Income tax expense (corporate income, deferred, local business tax	850	821	-29	-3,4%
and innovation contribution)	190	168	-22	-11,6%
Profit for the year	660	653	-7	-1,1%

Company name: Company address: Business branch

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### PK4/2. Statement of comprehensive income, II. quarter (according to IFRS)

	2019-2020.	2020-2021.	Variance	0/0
	II. quarter	II. quarter		
Gross Sales	6 499	6 343	-156	-2,4%
Excise Tax	1 906	1 817	-89	-4,7%
Public Health Product Tax (PHPT)	1 196	1 121	-75	-6,3%
Sales net of taxes	3 397	3 405	8	0,2%
Material-type expenses	1 194	1 288	94	7,9%
Gross Margin	2 203	2 117	-86	-3,9%
	64,9%	62,2%		-2,7%
Employee benefits expense	691	636	-55	-8,0%
Depreciation and amortization	129	117	-12	-9,3%
Other operating expenses	1 022	680	-342	-33,5%
Operating expenses	1 842	1 433	-409	-22,2%
Other operating income	176	124	-52	-29,5%
Profit from operations	537	808	271	50,5%
Interest income	1	5	4	400,0%
Interest expense	0	7	7	
Net financial income/loss	1	-2	-3	-300,0%
Profit before tax Income tax expense (corporate income, deferred, local business tax and innovation	538	806	268	49,8%
contribution)	109	121	12	11,0%
Profit for the quarter	429	685	256	59,7%

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### PK5. Cash flow statement (according to IFRS)

	2019-2020. I. half year	2020-2021. I. half year	Variance	%
Profit before tax	850	821	-29	-3,4%
Net financial income	0	8	8	
Depreciation and amortization	255	232	-23	-9,0%
(Gain)/loss on disposal of fixed assets	(4)	(10)	-6	150,0%
Increase\(decrease\) in trade creditors and other liabilities	1 547	1 014	-533	-34,5%
(Increase)\decrease in inventories	(900)	(704)	196	-21,8%
(Increase)\decrease in trade and other receivables	(1 031)	354	1 385	-134,3%
(Gain)/loss on unrealized foreign exchange rate difference	(7)	(30)	-23	328,6%
Increase\(decrease\) in other liabilities	(20)	(600)	-580	2900,0%
Cash generated from operations	690	1 085	395	57,2%
Interest paid	0	(15)	-15	
Income tax paid	(354)	(378)	-24	8,5%
Cash flow from operating activities	336	692	356	106,0%
Capital expenditures	(281)	(166)	115	-40,9%
Sales \ (purchase) of investments	. 0	0	0	
Dividends received	0	0	0	
Interest received	1	7	6	600,0%
Proceeds from sale of property, plant and equipment	8	35	27	337,5%
Proceeds from other financial assets	0	. 0	0	
Cash flow used in investing activities	(272)	(124)	148	-54,4%
Dividends paid	(2 600)	0	2 600	-100,0%
Loan acquired	0	1 250	1 250	
Payment of loans	0	0	0	
Payment of lease liabilities	0	0	0	
Cash flow used in financing activities	(2 600)	1 250	3 850	-148,1%
Change in cash and cash equivalents	(2 536)	1 818	4 354	-171,7%
Cash and cash equivalents, beginning of the period	3 064	2 709	-355	-11,6%
Exchange gains/(losses) on cash and cash equivalents	7	30	23	
Cash and cash equivalents, end of the period	535	4 557	4 022	751,8%

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### PK6. Statement of changes in equity (according to IFRS)

	Share Capital	Share premium	Retained Earnings	Total	
Balance at 1 April 2019	2 000	165	4 915	7 080	
Profit for the I. half year	A HIT WAS	THE PARTY	660	660	
Other comprehensive income		<b>≅</b> 8		0	
Total comprehensive income for the I. half year	0	0	660	660	
Dividend related to financial year 2018/2019	- 1	- 1	(2 600)	(2 600)	
Transactions with owners in their capacity as owners	0	0	(2 600)	(2 600)	
Balance at 30 September 2019	2 000	165	2 975	5 140	
Balance at 1 April 2020	2 000	165	4 011	6 176	
Profit for the I. half year			653	653	
Other comprehensive income				0	
Total comprehensive income for the I. half year	0	0	653	653	
Dividend related to financial year 2019/2020			(600)	(600)	
Transactions with owners in their capacity as owners	0	0	(600)	(600)	
Balance at 30 September 2020	2 000	165	4 064	6 229	

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### Data FYI - Group of Products Report

data in HUF million

According to IFRS 8 all activities of the Zwack Unicum Plc. belong to the same segment. To make comparison easier with previous reports and to retain additional data, the Company publishes former product range information in the following reports too.

Traded products	2019-2020. I. half year	2020-2021. I. half year	Variance	%
Gross Sales	2 098	1 823	-275	-13,1%
Excise Tax	493	417	-76	-15,4%
Public Health Product Tax (PHPT)	321	272	-49	-15,3%
Sales net of taxes	1 284	1 134	-150	-11,7%
Profit from operations	104	15	-89	-85,6%

Own produced	2019-2020. I. half year	2020-2021. I. half year	Variance	%
Gross Sales	10 125	8 901	-1 224	-12,1%
Excise Tax	3 045	2 677	-368	-12,1%
Public Health Product Tax (PHPT)	1 897	1 634	-263	-13,9%
Sales net of taxes	5 183	4 590	-593	-11,4%
Profit from operations	745	815	70	9,4%

Total	2019-2020. I. half year	2020-2021. I. half year	Variance	%
Gross Sales	12 223	10 724	-1 499	-12,3%
Excise Tax	3 538	3 094	-444	-12,5%
Public Health Product Tax (PHPT)	2 218	1 906	-312	-14,1%
Sales net of taxes	6 467	5 724	-743	-11,5%
Profit from operations	849	830	-19	-2,2%

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### Data Sheets related to the Financial Statements

### PK1. General information on financial data

	Yes	No		
Audited		X		
Consolidated		X		
Accounting principles	Hungarian	IFRS X	Other	
PK2. Companies i	ncluded in cons	olidation		
Nomo	Dogistors	d Chara in arrmanahin (	Voting right 1	Class 2

Name	Registered capital/Equity	Share in ownership (%)	Voting right <sup>1</sup>	Class <sup>2</sup>
Non existent				

### PK7. Off Balance Sheet significant items <sup>1</sup>

Name	Value (HUF)			
Non existent				

Company name: Company address:

Zwack Unicum Plc. 1095 Bp. Soroksári út 26

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### Data sheets related to shares structure and shareholders

### RS1. Ownership structure and shareholders' shares

Name of shareholders	Total registered capital						
Ordinary shares		Beginning of business year (on 1 April)			End of period		
	%2	%3	pieces	%2	%3	pieces	
Domestic institutional/company	1.33%	1.35%	27 117	6.38%	6.49%	129 815	
Foreign institutional/company	75.75%	77.08%	1 541 531	75.74%	77.07%	1 541 312	
Domestic private individual	14.44%	14.70%	293 938	14.29%	14.54%	290 875	
Foreign private individual	6.67%	6.78%	135 661	1.79%	1.82%	36 382	
Employees, top managers	0.09%	0.09%	1 753	0.08%	0.08%	1 616	
TOTAL	98.28%	100.00%	2 000 000	98.28%	100.00%	2 000 000	
Redeemable liquidation preference shares				P seem pay			
	0/02	0/03	pieces	0/02	0/63	pieces	
Domestic institutional/company							
Foreign institutional/company			27	and the wa			
Domestic private individual		16 55-5					
Foreign private individual					MILE TO THE		
Employees, top managers	1.72%	0.00%	35 000	1.72%	0.00%	35 000	
TOTAL	1.72%	0.00%	35 000	1.72%	0.00%	35 000	
ALTOGETHER							
	0/02	0/03	pieces	0/02	%3	pieces	
Domestic institutional/company	1.33%	1.35%	27 117	6.38%	6.49%	129 815	
Foreign institutional/company	75.75%	77.08%	1 541 531	75.74%	77.07%	1 541 312	
Domestic private individual	14.44%	14.70%	293 938	14.29%	14.54%	290 875	
Foreign private individual	6.67%	6.78%	135 661	1.79%	1.82%	36 382	
Employees, top managers	1.81%	0.09%	36 753	1.80%	0.08%	36 616	
TOTAL	100.00%	100.00%	2 035 000	100.00%	100.00%	2 035 000	

<sup>&</sup>lt;sup>2</sup> Shareholder's share

RS2. Number of own shares in the business year

	1 April	30 June	30 September	31 December	31 March
At Company level	0	0	0		

<sup>&</sup>lt;sup>3</sup> Voting right assuring participation in decision making at the Issuer's General Meeting The 2 000 000 ordinary shares are listed on the Budapest Stock Exchange (BÉT), and the 35 000 redeemable liquidation preference shares are not listed on BÉT.

Company name: Company address: Zwack Unicum Plc. 1095 Bp. Soroksári út 26

Business branch

Period

Food 2020-21. business year, I. half year

(01.04.2020-30.09.2020)

Telephone Telefax

456-5218 216-4981

E-mail

Investor Relations

szucs@zwackunicum.hu

Balázs Szűcs

### RS3/2. List of shareholders with more than 5% share, their standing (at the end of the period) in relation to the total registered capital

Name	Nationality 1	Activity 2	No of shares	Share (%) 3	Voting right (%) 3,4	Notes 5
Peter Zwack & Consorten H.AG.	Foreign	Financial Company	1 000 001	49.14	50.00	Professional
Diageo Holdings Netherlands B.V.	Foreign	Financial Company	520 000	25.55	26.00	Professional

<sup>1</sup> Domestic (B), Foreign (K)

### TSZ2/1. Number of full time employees

	End of base period	Beginning of business year	End of reported period
At Company level	241	238	246

### TSZ3. (Strategic) top managers and employees affecting the operations of the Issuer

Туре	Name	Position	Beginning of appointment	End of appointment	Own ordinary shares (no.)	Own redeemable liquidation preference shares (no.)
FB	Dr. Hubertine Underberg-Ruder	Chairperson	29.06.2006	31.07.2023	TENCHE TO A	
FB	Mag. Karin Trimmel	The same of the sa	28.06.2016	31.07.2023		
FB	Dr. András Szecskay		30.09.1992	31.07.2023	651	
FB ·	Dr. István Salgó		29.06.2006	31.07.2023		
FB	Nándor Szakolczai	STATE OF BUTTON	27.06.2020	31.07.2023		
FB	Dr. György Geiszl		25.06.2020	31.07.2023		
IT .	Sándor Zwack	Chairperson	26.06.2008	31.07.2023		
IT	Wolfgang Spiller		28.06.2012	31.07.2023		
IT	Isabella Veronika Zwack		26.06.2008	31.07.2023		
IT	Frank Odzuck		22.04.2004	31.07.2023		16 000
IT	Tibor András Dörnyei		24.04.2002	31.07.2023		10 500
IT	Zoran Maksic	Mark Stranger	27.06.2020	31.07.2023		
IT	Bozidar Bozic		27.06.2020	31.07.2023		
SP	Frank Odzuck	General Manager	01.11.2003			16 000
SP	Tibor András Dörnyei	Financial Director	01.03.2001			10 500
SP	Csaba Belovai	Commercial Director	26.01.2004		-	8 500
SP	Sára Palcsó	Marketing Director	01.04.2016		200	TO THE PARTY OF TH
SP	Orsolya Virágh	Human Resources Director	01.08.2018		-	-
SP	László Seprős	Production and Technical Director	01.04.2009		-	

<sup>&</sup>lt;sup>1</sup> Employee in strategic position (SP), Member of the Board of Directors (IT), Member of the Supervisory Board (FB)

<sup>&</sup>lt;sup>2</sup> Custodian (L), Central Budget (Á), Nemetközi Fejlesztési Intézet (National Development Institution - F), Institutional (I), Financial Company (T) Private (M), Employee, top manager (D)

<sup>&</sup>lt;sup>3</sup> To be rounded to two decimals

<sup>&</sup>lt;sup>4</sup> Voting right assuring participation in decision making at the Issuer's General Meeting

<sup>&</sup>lt;sup>5</sup> E.g.: professional investor, financial investor, etc.